















Game Changers



Rinspeed











Introduction to Rinspeed









Rinspeed Overview

Profile

- Leading independent concept car and prototype builder
- Advanced sustainability and mobility concepts and ITS
- Innovation sparring and consulting
- Communication and networking
- Cutting-edge think-tank and mobility lab
- Worldwide unique positioning

Mission

- Forty-one years of start-up thinking and acting
- The passion for customer needs
- Innovative, disruptive and holistic approach
- Trend scouting and trend setting
- Out-of-the-box and move borders
- Thought leadership
- Think tank







Pioneering & Achievements



- 1982 : Steering wheel with integrated buttons
- 1984 : Mobile office
- 1999 : X-Tra-Lift
- 1999 : Play-Boxx (Rear Seat Entertainment)
- 2001 : Promotion of "Green" "Sustainable"
- 2005 : Promotion of mat and white colors
- 2005 : HMI (drivers assistance system)

- 2007: Downsizing and Light-weight
- 2008: Autonomous driving experience
- 2010 : Intermodal mobility
- 2011: Connectivity
- 2012: Expandable and modular mobility
- 2013: Increased efficiency in mobility
- 2014 to 2019: Interior design and changes for autonomous driving







Some of The Twenty-Five Unique Visions (1995 - 2019)



Problems and the Solutions











Basic Problems

- Congestion
- Pollution
- Efficiency
- Traditional OEM Conservation and Hesitation (endangered business model)
- Urban Mobility
- Cabin interiors (not transformable)
- Public or 3rd party transportation (not viable, affordable, short lifespan)
- Sharing equals loss of time







True solution?

- Customer : City transportation providers

- Customer : Free float providers

- But how about the customers expectations?







Yesterday, today and tomorrow

- According to the German authorities, the average age of an automobile is at 9 years. Its life span ends at the age of 18 years. It is determined by its mechanical components
- What do you do with a PC, laptop, smartphone or pad which is 9 years old?
- And now? What is the impact on the automotive industry?

Project Description



























"Snap Motion"



Snap Eco-Systems



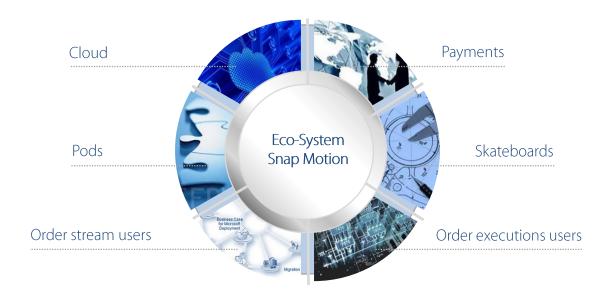








Snap Eco-System - Overview









Snap Eco-System - Skateboard + Pod

- Open to any "Skateboard" supplier and/or operator
- Allowing new vertical industries to enter the "mobility" market
- Open to any "Pod" supplier and/or operator
- Allowing new vertical industries to enter the "mobility" and stationary market















Snap Eco-System - Suppliers

"Skateboard" Suppliers

- Traditional OEM's
- Tier 1 (e.g. Schaeffler, Bosch, ZF, ThyssenKrupp, Benteler, Continental, Magna, etc.)
- New comers
- Battery suppliers (e.g. Samsung, Panasonic, LG, CATL, etc.)
- Electronic supplier (e.g. Foxconn, etc.)
- White labeler (new or transitional from an OEM)
- Etc.

"Pod" Suppliers

- Health
- Entertainment
- Wellness
- Recreation
- Sport
- Business
- Leisure
- Education
- F+B
- Infrastructure
- Etc.







"Pod" Suppliers - Possible Build-Up Strategy

Traditional approach

- OEM
- Body suppliers (such as RV or trailer manufacturers)

Out-of-the box approach

- Open source "body in white" manufacturer

Customizers / Suppliers

- Individual build-up and eco-system integration

Advantage

- Low investment (tooling, testing, homologation, etc.)
- Lead-time
- Pricing







Technical Definitions + Requirements

Standard

- Definition of a certain standard of the connection/merging area
 - mechanics
 - connectivity (power, etc.)
 - IP protected or open sources
 - minimal or extended standard
- Homologation and registration
 - mobile use
 - stationary use

Alternative "Fixed units"

- The "Skateboard" and the "Pod" could also be fixed for dedicated purposes/uses

Backbone System Operator

- Powerful, reliable, fast and geolocal services

Scalability Approach











Unique Tier 1 and 2 Partnership Model and Eco-System

- Joint development
- Cutting edge technology implementation
- Exchange of test results, experience and data
- In-depth knowledge base
- External customer viewing and trials
- Product development and implementation
- Positioning and communication

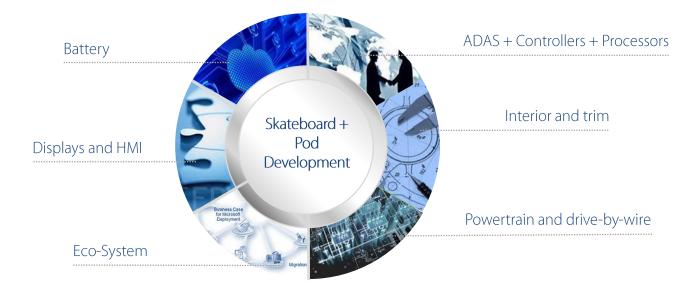






Tier 1 and 2 Partnership Eco-System

Overview of Partner Domains (not terminatory)









Industrial Pod Changing Exploitation



Robotic / Automated Systems









Possible Business Models

"Apple Approach"

Owning the major component(s), create satellite ecosystem

"Amazon Approach"

Create open market place

"Google Approach"

Build software platform that powers "Snap" extracts all data for the users and monetizes data and delivers ads in the "Pods", open source the design of hardware

Above and combined Uber/Lyft Approach

Create platform for fixed units

Staged Approach

Go step-by-step with the development and growth of the eco-system







Key Message for Urban Mobility

"Mobility as a Service (MaaS)"

- Convenience
- Experience
- Ease of Use

but also thinkable

- Disruptive Approach ("Free Mobility" like "Free Shipping")
- New Constellations (Cities as "Mobility Owners")

"microSNAP" Video





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